

## Strategy and

	<i>Code</i>	<i>Members</i>	<i>Directors</i>
<b>Set vision and strategic objectives of the Trust &amp; Academies</b>	SL 1	I for the Trust vision and strategic objectives	A
<b>Oversee implementation of strategic objectives of the Trust &amp; Academies</b>	SL 2	I for the Trust vision and strategic objectives	A
<b>Scrutiny</b> - review & challenge progress of the Trust against its strategic objectives and KPIs, and in accordance with Trust vision	SL 3		A
<b>Compliance: Funding Agreement</b> - comply with all obligations including the Academies Financial Handbook	SL 4		A
<b>Compliance: Regulatory</b> - with all regulations affecting the Trust (including all charity law, company law, employment law and health and safety)	SL 5		A
<b>Compliance: Financial Oversight</b> - ensuring that there are appropriate financial controls so that there is regularity, probity and value for money in relation to the management of public funds	SL 6		A

<b>Compliance</b> - completing the register of business interests and put in place a procedure to deal with any conflicts of interest and connected party transactions	SL 7		A
<b>Compliance</b> - FOI requests and complaints	SL 8		A
<b>Appointment of Trustees</b> - ensuring processes in place for appointment of directors (including ensuring that the Trustees have the skills to run the Trust)	SL 9	A, R	C
<b>Appointment of Governors</b> - ensuring processes in place for appointment of governors (including ensuring that the Governors have the skills to run the Academies)	SL 10		A
<b>Appointment of the Accounting Officer and Audit Committee</b>	SL 11		A, R
<b>Appointment of Trust internal and external auditors</b>	SL 12		A
<b>Appointment/removal of Clerk - Board and LGBs</b>	SL 13		A
<b>Appointment/removal of Chairs of LGB's</b>	SL 14		A, R

<b>Policies - review and approval of Trust-wide policies</b> (including admissions, procurement, DBS, charging and remissions policies, health & safety and safeguarding)	SL 15		A
<b>Policies - review and approval of Academy specific policies</b> (e.g behaviour)	SL 16		
<b>Prepare terms of reference for LGB's and Committees</b>	SL 17		A
<b>Training programme for Trustees and governors</b>	SL 18		A, I
<b>Legal claims - with potential impact on Academy or Trust reputation</b>	SL 19		A
<b>Benchmarking and best value</b>	SL 20		A
<b>Manage and mitigate strategic risk</b>	SL 21		A
<b>Other major strategic decisions</b>	SL 22		A

# Leadership

<i>CEO</i>	<i>LGB</i>	<i>Head Teacher</i>	<i>Linked Documents</i>
R	R - at academy level unless there are reasons to challenge the visions effectiveness	C - in the case of their Academy	
R	R - at academy level unless the trust board see reason to challenge effectiveness	C - in the case of their Academy	
R	R - at academy level	C	
R			<a href="http://www.aquilatrust.co.uk/559/articles-and-funding-agreements">http://www.aquilatrust.co.uk/559/articles-and-funding-agreements</a>
R			
R	R - at academy level		

<p>R - in respect of maintaining register of business interests for Trustees (in Accounting Officer capacity)</p>	<p>I</p>	<p>R - in respect of maintaining register of business interests at academy level (in local Accounting Officer capacity)</p>	<p><a href="https://app.governorhub.com/document/5a099d66520f5300014bbd81/view">https://app.governorhub.com/document/5a099d66520f5300014bbd81/view</a></p>
<p>R</p>			<p><a href="https://app.governorhub.com/document/5f902dba3de32f35141aa6be/view">https://app.governorhub.com/document/5f902dba3de32f35141aa6be/view</a></p>
			<p><a href="https://app.governorhub.com/document/5ef092b36daa1df88ca9bd77/view">https://app.governorhub.com/document/5ef092b36daa1df88ca9bd77/view</a></p>
<p>R</p>	<p>C</p>		<p><a href="https://app.governorhub.com/document/5ef092b36daa1df88ca9bd77/view">https://app.governorhub.com/document/5ef092b36daa1df88ca9bd77/view</a></p>
<p>R</p>			
<p>R</p>	<p>I</p>		
<p>R</p>	<p>C</p>		

R	I		<a href="https://app.governorhub.com/s/aquilatrust/resources/5a099d78520f5300014bbd83">https://app.governorhub.com/s/aquilatrust/resources/5a099d78520f5300014bbd83</a>
A	I	R	<a href="https://app.governorhub.com/s/aquilatrust/resources/5a099d78520f5300014bbd83">https://app.governorhub.com/s/aquilatrust/resources/5a099d78520f5300014bbd83</a>
C	R		
R	I		The Key, NGA and Learning Link
R	I - Must inform Trust officers	I - Must inform Trust officers	
R	I	R	
R	R	R	<a href="https://app.governorhub.com/document/5e417590cd62995df0cb46ad/view">https://app.governorhub.com/document/5e417590cd62995df0cb46ad/view</a>
R	I	I	